

Agile Testing A Practical Guide For Testers

James A. Whittaker

Agile Testing Lisa Crispin, Janet Gregory, 2008-12-30 Testing is a key component of agile development. The widespread adoption of agile methods has brought the need for effective testing into the limelight, and agile projects have transformed the role of testers. Much of a tester's function, however, remains largely misunderstood. What is the true role of a tester? Do agile teams actually need members with QA backgrounds? What does it really mean to be an "agile tester?" Two of the industry's most experienced agile testing practitioners and consultants, Lisa Crispin and Janet Gregory, have teamed up to bring you the definitive answers to these questions and many others. In *Agile Testing*, Crispin and Gregory define agile testing and illustrate the tester's role with examples from real agile teams. They teach you how to use the agile testing quadrants to identify what testing is needed, who should do it, and what tools might help. The book chronicles an agile software development iteration from the viewpoint of a tester and explains the seven key success factors of agile testing. Readers will come away from this book understanding How to get testers engaged in agile development Where testers and QA managers fit on an agile team What to look for when hiring an agile tester How to transition from a traditional cycle to agile development How to complete testing activities in short iterations How to use tests to successfully guide development How to overcome barriers to test automation This book is a must for agile testers, agile teams, their managers, and their customers.

More Agile Testing Janet Gregory, Lisa Crispin, 2015 Janet Gregory and Lisa Crispin pioneered the agile testing discipline with their previous work, *Agile Testing*. Now, in *More Agile Testing*, they reflect on all they've learned since. They address crucial emerging issues, share evolved agile practices, and cover key issues agile testers have asked to learn more about. Packed with new examples from real teams, this insightful guide offers detailed information about adapting agile testing for your environment; learning from experience and continually improving your test processes; scaling agile testing across teams; and overcoming the pitfalls of automated testing. You'll find brand-new coverage of agile testing for the enterprise, distributed teams, mobile/embedded systems, regulated environments, data warehouse/BI systems, and DevOps practices. You'll come away understanding - How to clarify testing activities within the team - Ways to collaborate with business experts to identify valuable features and deliver the right capabilities - How to design automated tests for superior reliability and easier maintenance - How agile team members can improve and expand their testing skills - How to plan just enough,

balancing small increments with larger feature sets and the entire system - How to use testing to identify and mitigate risks associated with your current agile processes and to prevent defects - How to address challenges within your product or organizational context - How to perform exploratory testing using personas and tours - Exploratory testing approaches that engage the whole team, using test charters with session- and thread-based techniques - How to bring new agile testers up to speed quickly-without overwhelming them The eBook edition of *More Agile Testing* also is available as part of a two-eBook collection, *The Agile Testing Collection* (9780134190624).

The Agile Testing Collection Janet Gregory, Lisa Crispin, 2015-06-22 A Comprehensive Collection of Agile Testing Best Practices: Two Definitive Guides from Leading Pioneers Janet Gregory and Lisa Crispin haven't just pioneered agile testing, they have also written two of the field's most valuable guidebooks. Now, you can get both guides in one indispensable eBook collection: today's must-have resource for all agile testers, teams, managers, and customers. Combining comprehensive best practices and wisdom contained in these two titles, *The Agile Testing Collection* will help you adapt agile testing to your environment, systematically improve your skills and processes, and strengthen engagement across your entire development team. The first title, *Agile Testing: A Practical Guide for Testers and Agile Teams*, defines the agile testing discipline and roles, and helps you choose, organize, and use the tools that will help you the most. Writing from the tester's viewpoint, Gregory and Crispin chronicle an entire agile software development iteration, and identify and explain seven key success factors of agile testing. The second title, *More Agile Testing: Learning Journeys for the Whole Team*, addresses crucial emerging issues, shares evolved practices, and covers key issues that delivery teams want to learn more about. It offers powerful new insights into continuous improvement, scaling agile testing across teams and the enterprise, overcoming pitfalls of automation, testing in regulated environments, integrating DevOps practices, and testing mobile/embedded and business intelligence systems. *The Agile Testing Collection* will help you do all this and much more. Customize agile testing processes to your needs, and successfully transition to them Organize agile teams, clarify roles, hire new testers, and quickly bring them up to speed Engage testers in agile development, and help agile team members improve their testing skills Use tests and collaborate with business experts to plan features and guide development Design automated tests for superior reliability and easier maintenance Plan "just enough," balancing small increments with larger feature sets and the entire system Test to identify and mitigate risks, and prevent future defects Perform exploratory testing using personas, tours, and test charters with session- and thread-based techniques Help testers, developers, and operations experts collaborate on shortening feedback cycles with continuous integration and delivery Both guides in this collection are thoroughly grounded in the authors' extensive experience, and supported by examples from actual projects. Now, with both books integrated into a single, easily searchable, and cross-linked eBook, you can learn from their experience even more easily.

Testing Extreme Programming Lisa Crispin, Tip House, 2003 Testing is a cornerstone of XP, as tests are written for every

piece of code before it is programmed. This workbook helps testers learn XP, and XP devotees learn testing. This new book defines how an XP tester can optimally contribute to a project, including what testers should do, when they should do it, and how they should do it.

Lessons Learned in Software Testing Cem Kaner, James Bach, Bret Pettichord, 2011-08-02 Softwaretests stellen eine kritische Phase in der Softwareentwicklung dar. Jetzt zeigt sich, ob das Programm die entsprechenden Anforderungen erfüllt und sich auch keine Programmierungsfehler eingeschlichen haben. Doch wie bei allen Phasen im Software-Entwicklungsprozess gibt es auch hier eine Reihe möglicher Fallstricke, die die Entdeckung von Programmfehlern vereiteln können. Deshalb brauchen Softwaretester ein Handbuch, das alle Tipps, Tricks und die häufigsten Fehlerquellen genau auflistet und erläutert, damit mögliche Testfehler von vornherein vermieden werden können. Ein solches Handbuch ersetzt gut und gerne jahr(zehnt)elange Erfahrung und erspart dem Tester frustrierende und langwierige Trial-und-Error-Prozeduren. Cem Kaner und James Bach sind zwei der international führenden Experten auf dem Gebiet des Software Testing. Sie schöpfen hier aus ihrer insgesamt 30-jährigen Erfahrung. Die einzelnen Lektionen sind nach Themenbereichen gegliedert, wie z.B. Testdesign, Test Management, Teststrategien und Fehleranalyse. Jede Lektion enthält eine Behauptung und eine Erklärung sowie ein Beispiel des entsprechenden Testproblems. Lessons Learned in Software Testing ist ein unverzichtbarer Begleiter für jeden Software Tester.

ATDD by Example Markus Gärtner, 2013 With Acceptance Test-Driven Development (ATDD), business customers, testers, and developers can collaborate to produce testable requirements that help them build higher quality software more rapidly. However, ATDD is still widely misunderstood by many practitioners. ATDD by Example is the first practical, entry-level, hands-on guide to implementing and successfully applying it. ATDD pioneer Markus Gärtner walks readers step by step through deriving the right systems from business users, and then implementing fully automated, functional tests that accurately reflect business requirements, are intelligible to stakeholders, and promote more effective development. Through two end-to-end case studies, Gärtner demonstrates how ATDD can be applied using diverse frameworks and languages. Each case study is accompanied by an extensive set of artifacts, including test automation classes, step definitions, and full sample implementations. These realistic examples illuminate ATDD's fundamental principles, show how ATDD fits into the broader development process, highlight tips from Gärtner's extensive experience, and identify crucial pitfalls to avoid. Readers will learn to Master the thought processes associated with successful ATDD implementation Use ATDD with Cucumber to describe software in ways businesspeople can understand Test web pages using ATDD tools Bring ATDD to Java with the FitNesse wiki-based acceptance test framework Use examples more effectively in Behavior-Driven Development (BDD) Specify software collaboratively through innovative workshops Implement more user-friendly and collaborative test automation Test more cleanly, listen to test results, and refactor tests for greater value If you're a tester, analyst, developer,

or project manager, this book offers a concrete foundation for achieving real benefits with ATDD now—and it will help you reap even more value as you gain experience.

A Practitioner's Guide to Software Test Design Lee Copeland, 2004 Written by a leading expert in the field, this unique volume contains current test design approaches and focuses only on software test design. Copeland illustrates each test design through detailed examples and step-by-step instructions.

How We Test Software at Microsoft Alan Page, Ken Johnston, Bj Rollison, 2008-12-10 It may surprise you to learn that Microsoft employs as many software testers as developers. Less surprising is the emphasis the company places on the testing discipline—and its role in managing quality across a diverse, 150+ product portfolio. This book—written by three of Microsoft's most prominent test professionals—shares the best practices, tools, and systems used by the company's 9,000-strong corps of testers. Learn how your colleagues at Microsoft design and manage testing, their approach to training and career development, and what challenges they see ahead. Most important, you'll get practical insights you can apply for better results in your organization. Discover how to: Design effective tests and run them throughout the product lifecycle Minimize cost and risk with functional tests, and know when to apply structural techniques Measure code complexity to identify bugs and potential maintenance issues Use models to generate test cases, surface unexpected application behavior, and manage risk Know when to employ automated tests, design them for long-term use, and plug into an automation infrastructure Review the hallmarks of great testers—and the tools they use to run tests, probe systems, and track progress efficiently Explore the challenges of testing services vs. shrink-wrapped software

Agile Testing Manfred Baumgartner, Martin Klöckl, Christian Mastnak, Helmut Pichler, Richard Seidl, Siegfried Tanczos, 2021-09-09 This book is written by testers for testers. In ten chapters, the authors provide answers to key questions in agile projects. They deal with cultural change processes for agile testing, with questions regarding the approach and organization of software testing, with the use of methods, techniques and tools, especially test automation, and with the redefined role of the tester in agile projects. The first chapter describes the cultural change brought about by agile development. In the second chapter, which addresses agile process models such as Scrum and Kanban, the authors focus on the role of quality assurance in agile development projects. The third chapter deals with the agile test organization and the positioning of testing in an agile team. Chapter 4 discusses the question of whether an agile tester should be a generalist or a specialist. In Chapter 5, the authors turn to the methods and techniques of agile testing, emphasizing the differences from traditional, phase-oriented testing. In Chapter 6, they describe which documents testers still need to create in an agile project. Next, Chapter 7 explains the efficient use of test automation, which is particularly important in agile development, as it is the main instrument for project acceleration and is necessary to support state-of-the-art DevOps approaches and Continuous Integration. Chapter 8 then adds examples from test tool practice extending test automation to include test

management functionality. Chapter 9 is dedicated to training and its importance, emphasizing the role of employee training in getting started with agile development. Finally, Chapter 10 summarizes the results of the agile journey in general with a special focus on testing. To make the aspects described even more tangible, the specific topics of this book are accompanied by the description of experiences from concrete software development projects of various organizations. The examples demonstrate that different approaches can lead to solutions that meet the specific challenges of agile projects.

How Google Tests Software James A. Whittaker, Jason Arbon, Jeff Carollo, 2012-03-21 2012 Jolt Award finalist! Pioneering the Future of Software Test Do you need to get it right, too? Then, learn from Google. Legendary testing expert James Whittaker, until recently a Google testing leader, and two top Google experts reveal exactly how Google tests software, offering brand-new best practices you can use even if you're not quite Google's size...yet! Breakthrough Techniques You Can Actually Use Discover 100% practical, amazingly scalable techniques for analyzing risk and planning tests...thinking like real users...implementing exploratory, black box, white box, and acceptance testing...getting usable feedback...tracking issues...choosing and creating tools...testing "Docs & Mocks," interfaces, classes, modules, libraries, binaries, services, and infrastructure...reviewing code and refactoring...using test hooks, presubmit scripts, queues, continuous builds, and more. With these techniques, you can transform testing from a bottleneck into an accelerator--and make your whole organization more productive!

Essential Scrum Kenneth S. Rubin, 2012 This is a comprehensive guide to Scrum for all (team members, managers, and executives). If you want to use Scrum to develop innovative products and services that delight your customers, this is the complete, single-source reference you've been searching for. This book provides a common understanding of Scrum, a shared vocabulary that can be used in applying it, and practical knowledge for deriving maximum value from it.

Exploratory Software Testing James A. Whittaker, 2009-08-25 How to Find and Fix the Killer Software Bugs that Evade Conventional Testing In *Exploratory Software Testing*, renowned software testing expert James Whittaker reveals the real causes of today's most serious, well-hidden software bugs--and introduces powerful new "exploratory" techniques for finding and correcting them. Drawing on nearly two decades of experience working at the cutting edge of testing with Google, Microsoft, and other top software organizations, Whittaker introduces innovative new processes for manual testing that are repeatable, prescriptive, teachable, and extremely effective. Whittaker defines both in-the-small techniques for individual testers and in-the-large techniques to supercharge test teams. He also introduces a hybrid strategy for injecting exploratory concepts into traditional scripted testing. You'll learn when to use each, and how to use them all successfully. Concise, entertaining, and actionable, this book introduces robust techniques that have been used extensively by real testers on shipping software, illuminating their actual experiences with these techniques, and the results they've achieved. Writing for testers, QA specialists, developers, program managers, and architects alike, Whittaker answers crucial questions such as: •

Why do some bugs remain invisible to automated testing--and how can I uncover them? • What techniques will help me consistently discover and eliminate “show stopper” bugs? • How do I make manual testing more effective--and less boring and unpleasant? • What’s the most effective high-level test strategy for each project? • Which inputs should I test when I can’t test them all? • Which test cases will provide the best feature coverage? • How can I get better results by combining exploratory testing with traditional script or scenario-based testing? • How do I reflect feedback from the development process, such as code changes?

A Practical Guide to Testing Object-oriented Software John D. McGregor, David A. Sykes, 2001 David A. Sykes is a member of Wofford College's faculty.

User Stories Applied Mike Cohn, 2004-03-01 Thoroughly reviewed and eagerly anticipated by the agile community, *User Stories Applied* offers a requirements process that saves time, eliminates rework, and leads directly to better software. The best way to build software that meets users' needs is to begin with user stories: simple, clear, brief descriptions of functionality that will be valuable to real users. In *User Stories Applied*, Mike Cohn provides you with a front-to-back blueprint for writing these user stories and weaving them into your development lifecycle. You'll learn what makes a great user story, and what makes a bad one. You'll discover practical ways to gather user stories, even when you can't speak with your users. Then, once you've compiled your user stories, Cohn shows how to organize them, prioritize them, and use them for planning, management, and testing. User role modeling: understanding what users have in common, and where they differ Gathering stories: user interviewing, questionnaires, observation, and workshops Working with managers, trainers, salespeople and other proxies Writing user stories for acceptance testing Using stories to prioritize, set schedules, and estimate release costs Includes end-of-chapter practice questions and exercises *User Stories Applied* will be invaluable to every software developer, tester, analyst, and manager working with any agile method: XP, Scrum... or even your own home-grown approach.

User Acceptance Testing Brian Hambling, Pauline van Goethem, 2013 Every information system brought into service in every type of organisation requires user acceptance testing. This book is a hands-on manual for non-testing specialists to plan and carry out an effective acceptance test of an information system. It also identifies ways of making the process as simple and cost-effective as possible.

Developer Testing Alexander Tarlinder, 2016-09-07 How do successful agile teams deliver bug-free, maintainable software—iteration after iteration? The answer is: By seamlessly combining development and testing. On such teams, the developers write testable code that enables them to verify it using various types of automated tests. This approach keeps regressions at bay and prevents “testing crunches”—which otherwise may occur near the end of an iteration—from ever happening. Writing testable code, however, is often difficult, because it requires knowledge and skills that cut across

multiple disciplines. In *Developer Testing*, leading test expert and mentor Alexander Tarlinder presents concise, focused guidance for making new and legacy code far more testable. Tarlinder helps you answer questions like: When have I tested this enough? How many tests do I need to write? What should my tests verify? You'll learn how to design for testability and utilize techniques like refactoring, dependency breaking, unit testing, data-driven testing, and test-driven development to achieve the highest possible confidence in your software. Through practical examples in Java, C#, Groovy, and Ruby, you'll discover what works—and what doesn't. You can quickly begin using Tarlinder's technology-agnostic insights with most languages and toolsets while not getting buried in specialist details. The author helps you adapt your current programming style for testability, make a testing mindset "second nature," improve your code, and enrich your day-to-day experience as a software professional. With this guide, you will

- Understand the discipline and vocabulary of testing from the developer's standpoint
- Base developer tests on well-established testing techniques and best practices
- Recognize code constructs that impact testability
- Effectively name, organize, and execute unit tests
- Master the essentials of classic and "mockist-style" TDD
- Leverage test doubles with or without mocking frameworks
- Capture the benefits of programming by contract, even without runtime support for contracts
- Take control of dependencies between classes, components, layers, and tiers
- Handle combinatorial explosions of test cases, or scenarios requiring many similar tests
- Manage code duplication when it can't be eliminated
- Actively maintain and improve your test suites
- Perform more advanced tests at the integration, system, and end-to-end levels
- Develop an understanding for how the organizational context influences quality assurance
- Establish well-balanced and effective testing strategies suitable for agile teams

Continuous Integration Paul M. Duvall, Steve Matyas, Andrew Glover, 2007-06-29 For any software developer who has spent days in "integration hell," cobbling together myriad software components, *Continuous Integration: Improving Software Quality and Reducing Risk* illustrates how to transform integration from a necessary evil into an everyday part of the development process. The key, as the authors show, is to integrate regularly and often using continuous integration (CI) practices and techniques. The authors first examine the concept of CI and its practices from the ground up and then move on to explore other effective processes performed by CI systems, such as database integration, testing, inspection, deployment, and feedback. Through more than forty CI-related practices using application examples in different languages, readers learn that CI leads to more rapid software development, produces deployable software at every step in the development lifecycle, and reduces the time between defect introduction and detection, saving time and lowering costs. With successful implementation of CI, developers reduce risks and repetitive manual processes, and teams receive better project visibility. The book covers

- How to make integration a "non-event" on your software development projects
- How to reduce the amount of repetitive processes you perform when building your software
- Practices and techniques for using CI effectively with your teams
- Reducing the risks of late defect discovery, low-quality software, lack of visibility, and lack of deployable software

Assessments of different CI servers and related tools on the market The book's companion Web site, www.integratebutton.com, provides updates and code examples.

UAT Defined Rob Cimperman,2006-11-28 This is the eBook version of the printed book. This digital Short Cut provides a concise and supremely useful guide to the emerging trend of User Acceptance Testing (UAT). The ultimate goal of UAT is to validate that a system of products is of sufficient quality to be accepted by the users and, ultimately, the sponsors. This Short Cut is unique in that it views UAT through the concept that the user should be represented in every step of the software delivery lifecycle--including requirements, designs, testing, and maintenance--so that the user community is prepared, and even eager, to accept the software once it is completed. Rob Cimperman offers an informal explanation of testing, software development, and project management to equip business testers with both theory and practical examples, without the overwhelming details often associated with books written for professional testers. Rather than simply explaining what to do, this resource is the only one that explains why and how to do it by addressing this market segment in simple, actionable language. Throughout the author's considerable experience coordinating UAT and guiding business testers, he has learned precisely what testers do and do not intuitively understand about the software development process. UAT Defined informs the reader about the unfamiliar political landscape they will encounter. Giving the UAT team the tools they need to comprehend the process on their own saves the IT staff from having to explain test management from the beginning. The result is a practice that increases productivity and eliminates the costs associated with unnecessary mistakes, tedious rework, and avoidable delays. Chapter 1 Introduction Chapter 2 Defining UAT--What It Is...and What It Is Not Chapter 3 Test Planning--Setting the Stage for UAT Success Chapter 4 Building the Team--Transforming Users into Testers Chapter 5 Executing UAT--Tracking and Reporting Chapter 6 Mitigating Risk--Your Primary Responsibility

"Dear Evil Tester" Alan Richardson,2016-03-04 Are you in charge of your own testing? Do you have the advice you need to advance your test approach? Dear Evil Tester contains advice about testing that you won't hear anywhere else. Dear Evil Tester is a three pronged publication designed to: -provoke not placate, -make you react rather than relax, -help you laugh not languish. Starting gently with the laugh out loud Agony Uncle answers originally published in 'The Testing Planet'. Dear Evil Tester then provides new answers, to never before published questions, that will hit your beliefs where they change. Before presenting you with essays that will help you unleash your own inner Evil Tester. With advice on automating, communication, talking at conferences, psychotherapy for testers, exploratory testing, tools, technical testing, and more. Dear Evil Tester randomly samples the Software Testing stomping ground before walking all over it. Dear Evil Tester is a revolutionary testing book for the mind which shows you an alternative approach to testing built on responsibility, control and laughter. Read what our early reviewers had to say: Wonderful stuff there. Real deep. Rob Sabourin, @RobertASabourin Author of I Am a Bug The more you know about software testing, the more you will find to amuse you. Dot Graham,

@dorothygraham Author of Experiences of Test Automation laugh-out-loud episodes Paul Gerrard, @paul_gerrard Author of The Tester's Pocketbook A great read for every Tester. Andy Glover, @cartoontester Author of Cartoon Tester

The Art of Agile Development James Shore, Shane Warden, 2008 For those considering Extreme Programming, this book provides no-nonsense advice on agile planning, development, delivery, and management taken from the authors' many years of experience. While plenty of books address the what and why of agile development, very few offer the information users can apply directly.

Reviewing **Agile Testing A Practical Guide For Testers**: Unlocking the Spellbinding Force of Linguistics

In a fast-paced world fueled by information and interconnectivity, the spellbinding force of linguistics has acquired newfound prominence. Its capacity to evoke emotions, stimulate contemplation, and stimulate metamorphosis is really astonishing. Within the pages of "**Agile Testing A Practical Guide For Testers**," an enthralling opus penned by a very acclaimed wordsmith, readers set about an immersive expedition to unravel the intricate significance of language and its indelible imprint on our lives. Throughout this assessment, we shall delve in to the book is central motifs, appraise its distinctive narrative style, and gauge its overarching influence on the minds of its readers.

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Agile Testing A Practical Guide For Testers Introduction

In this digital age, the convenience of accessing information at our fingertips

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